## Terms of Reference and Forward Work Programme

That the CAMHS Task Group:

- a) Consider the governance arrangements for the recommissioned CAHMS service;
- b) Explore and understand the new CAHMS model in comparison to the existing model and consider the evidence base for any changes. Then where appropriate, make recommendations to support its implementation and effectiveness;
- c) Look at existing data and ensure that the new model's performance will be robustly monitored and benchmarked against this by the council, partners and by the proposed future scrutiny exercise;
- d) Consider access and referral points within the new CAHMS model and, as appropriate, make recommendations to maximise take-up by children and young people in need of support;
- e) Explore where CAMHS sits within the overall landscape of children and young people's mental health and, within this, consider whether prevention services are effective

In regard to adding maximum value to the research process, it is advised that the task group work through the proposed ToR in the following order: D, E, C, B, A

| Meeting Date    | Subject      | Purpose                   | Outcome                  | Witnesses/Evidence     | Additional Information          |
|-----------------|--------------|---------------------------|--------------------------|------------------------|---------------------------------|
| 17 January 2018 | ToR and FWP: | To discuss the proposed   | For the ToR and FWP to   | Executive              |                                 |
|                 | agreement    | ToR and FWP for the task  | be agreed and for the    | Terence Herbert        |                                 |
|                 |              | group                     | task group to            | Susan Tanner           |                                 |
|                 |              |                           | commence "deep dive"     | James Fortune          |                                 |
|                 |              |                           | activity                 |                        |                                 |
| 28 March 2018   | The re-      | For the task group to     | For the task group to    | Independent Task Group | Task Group to provide advance   |
|                 | commissioned | consider and discuss the  | be confident of where    | Session with Scrutiny  | notice of questions to          |
| [ToRs B and C]  | CAMHS model  | Local Transformation Plan | CAMHS sits within the    | Officer                | James/Michelle, following       |
|                 |              | (LTP) and the information | overall mental health    |                        | March's session and ahead of    |
|                 |              | which helped to inform    | strategy (LTP) and to be |                        | May's meeting.                  |
|                 |              | the re-commissioned       | aware of the aims and    |                        |                                 |
|                 |              | CAMH service              | objectives of the re-    |                        | March's meeting will be used to |
|                 |              |                           | commissioned model       |                        | draft these questions.          |

| 16 May 2018<br>[ToRs B and C] | The re-<br>commissioned<br>CAMHS model | For the task group to have<br>an additional session on<br>how the re-commissioned<br>CAMHS model is going to<br>run. Information provided<br>would relate to:<br>- Baseline data –<br>how the re-<br>commissioned<br>CAMHS model<br>seeks to improve<br>upon existing<br>service provision | For the task group to<br>fully understand: how<br>the re-commissioned<br>CAMHS model will<br>function; the aims and<br>objectives of the new<br>model; the evidence<br>base for any<br>amendments brought<br>through the re-<br>commissioned model | James Fortune<br>Michelle Maguire<br>(Ted Wilson as optional)<br>James/Michelle to provide<br>a presentation to the task<br>group |                                  |
|-------------------------------|--|--|--|---|----------------------------------|
| 19 June 2018*                 | CAMHS service:                         | For the task group to  | For the task group to  | C&YP who are using  | 15-minute interviews to take     |
|                               | access and referral                    | explore and understand   | be able to ascertain   | CAMHS and their   | place with each of the           |
| [ToRs D and E]                | points. The position                   | the experience of a  | how accessible the   | parents/carers (WPCC)   | designated groups. There are 8   |
|                               | of CAMHS within the                    | CAMHS user coupled with  | CAMHS system is and  | Pupils and teachers from  | groups overall – splitting each  |
|                               | overall mental health                  | those that are familiar  | understand the referral  | a selection of the 'Thrive  | group up (e.g. pupils and        |
|                               | strategy for Wiltshire                 | with the system, as well as  | process for CAMHS.   | Hub' schools & pupils   | teachers in a different group)   |
|                               |  | those that do not  |  | from Hardenhuish School,  | allows for more person-centred   |
|                               |  | use/have not used  | The task group will be   | Chippenham  | evidence to be collected. To     |
|                               |  | CAMHS.   | able to clearly see  | Youth workers   | ensure a smooth process, a 2-    |
|                               |  |  | where CAMHS fits into  | GPs   | hour slot would be set aside for |
|                               |  | For the task group to be   | Wiltshire's overall  | C&YP who have not/are   | the task group to conduct their  |
|                               |  | confident of the position  | mental health strategy   | not using CAMHS   | interviews.                      |
|                               |  | of CAMHS within the  | (the Local   | Julian House (Cllr Hubbard  |                                  |
|                               |  | overall Local  | Transformation Plan)   | to provide contact details)   | Including those who have not     |
|                               |  | Transformation Plan  | and whether  |   | used CAMHS effectively enables   |
|                               |  | (Mental Health Strategy)   | preventative measures  | The task group's line of  | the task group to see how        |
|                               |  |  | are deemed to be   | questioning to centre on  | effective the preventative       |
|                               |  |  | effective  | 'stress strategies' and   | measures are, e.g. is CAMHS a    |
|                               |  |  |  | determining what access   | last resort for C&YP? These      |

|                                     |  |   |  | and support available, if<br>C&YP are struggling. SSO<br>to provide a template of<br>interview questions.  | individuals will also help to<br>demonstrate where CAMHS is<br>positioned within the LTP, as<br>their mental health needs are<br>being met without needing to<br>utilise CAMHS<br>Interim report to go to CSC –<br>reporting on the task group's<br>recommendation/answer to<br>proposed TOR D and E |
|-------------------------------------|--|---|--|--|--|
| September 2018<br>[ToRs A, B and C] | How other<br>authorities are<br>delivering and<br>monitoring their<br>CAMHS service        | For the task group to build<br>their knowledge base<br>around how other and<br>similar LAs have<br>designed/commissioned<br>their CAMHS model and<br>how these LAs monitor<br>the performance of their<br>CAMHS | For the task group to<br>have a solid<br>understanding of how<br>CAMHS works in a<br>similar LA to Wiltshire:<br>what evidence has<br>been used to design<br>their CAMHS model;<br>how do they monitor<br>the performance of the<br>CAMHS; who is<br>accountable for the | 3 LAs: those identified by<br>the Commissioning Team<br>as Wiltshire's Statistical<br>Neighbours:<br><i>Gloucestershire</i><br><i>Oxfordshire</i><br><i>Somerset</i><br>Cabinet Member,<br>Portfolio Holder, Director<br>and Lead Commissioner<br>to be interviewed by the | This exercise will give the task<br>group a solid evidence base<br>from which to scrutinise ToR C,<br>B and A for Wiltshire  |
|                                     |  |   | delivery of CAMHS and<br>how is this process<br>managed?   | Task Group via Skype by<br>the task group. Each<br>interview session to last<br>30-minutes.  |  |
| November 2018<br>[ToRs B and C]     | CAMHS in Wiltshire:<br>service delivery and<br>performance<br>monitoring -<br>background & | For the task group to have<br>a knowledge building<br>session ahead of July's<br>exercise.  | For the task group to<br>fully understand the<br>methodology behind<br>the re-commissioned<br>CAMHS contract and<br>how this is collected  | James Fortune<br>Sam Shrubsole (Wiltshire<br>Manager for Oxford<br>Health)   |  |

|                   | methodology          | Information provided to     |                          | Representative(s)/SRO for  |                                  |
|-------------------|----------------------|-----------------------------|--------------------------|----------------------------|----------------------------------|
|                   | workshop             | relate to: methodology.     |                          | CAMHS from Oxford          |                                  |
|                   |                      | (How is the methodology     |                          | Health (Michelle Maguire)  |                                  |
|                   |                      | collected? What are the     |                          | Ted Wilson (Wiltshire      |                                  |
|                   |                      | KPIs of the re-             |                          | CCG)                       |                                  |
|                   |                      | commissioned CAMHS          |                          |                            |                                  |
|                   |                      | service? Is the same        |                          |                            |                                  |
|                   |                      | service being maintained?)  |                          |                            |                                  |
| February 2019     | CAMHS in Wiltshire:  | For the task group to learn | For the task group to    | Executive                  | The task group can effectively   |
| (early Feb)*      | service delivery and | what evidence has been      | be confident of how      | Terence Herbert            | make a                           |
|                   | performance          | used in the re-             | the new CAMHS model      | Susan Tanner               | recommendation/answer their      |
| [ToRs A, B and C] | monitoring           | commissioned CAMHS          | can be monitored (data   | James Fortune              | ToR of C, B and A above.         |
|                   |                      | model (amendments to        | & methodology            | Appropriate                |                                  |
|                   |                      | previous CAMHS offering)    | provided at present to   | representative(s) from the | Final report to go to CSC & HSC  |
|                   |                      | -data and methodology to    | be compared with data    | Wiltshire CCG [Governing   | (September) re ToR C, B and A    |
|                   |                      | be provided.                | & same methodology       | Body/SRO for CAMHS]        | & whether Executive has          |
|                   |                      |                             | from April 2019).        | Oxford Health – Michelle   | responded                        |
|                   |                      | For the task group to       |                          | Maguire                    | positively/negatively to earlier |
|                   |                      | understand who is           | For the task group to    | Ted Wilson (Wiltshire      | recommendations in interim       |
|                   |                      | accountable for the         | be clear about the       | CCG)                       | report for ToR D and E.          |
|                   |                      | delivery of CAMHS and       | governance               |                            |                                  |
|                   |                      | how this process is         | arrangements for         |                            |                                  |
|                   |                      | facilitated.                | CAMHS; to help enable    |                            |                                  |
|                   |                      |                             | the process of effective |                            |                                  |
|                   |                      |                             | monitoring               |                            |                                  |

\* = dates to align with Children's Select Committee's/Health Select Committee's consideration of the interim report